
Report To:	Environment and Regeneration Committee	Date:	9 March 2023
Report By:	Director, Environment and Regeneration	Report No:	ENV017/23/KM
Contact Officer:	Stuart Jamieson	Contact No:	01475 712146
Subject:	Environment and Regeneration Corporate Directorate Improvement Plan Progress Report 2022/23		

1.0 PURPOSE AND SUMMARY

- 1.1 For Decision For Information/Noting
- 1.2 The purpose of this report is to provide the Committee with an update on the status of the Environment, Regeneration and Resources (ERR) Corporate Directorate Improvement Plan (CDIP) 2022/23, with a specific focus on the actions that are the responsibility of the Environment and Regeneration Service. A separate progress report, relating to Finance and Corporate Governance, will be presented to the next meeting of the Policy and Resources Committee.
- 1.3 The progress report is provided for the information of the Committee in appendix 1 and includes the latest performance information for the CDIP key performance indicators.

2.0 RECOMMENDATIONS

- 2.1 It is recommended that the Committee note the progress made by the Environment and Regeneration Service in delivering its CDIP improvement actions in 2022/23.

Stuart Jamieson
Director Environment and Regeneration

3.0 BACKGROUND AND CONTEXT

- 3.1 CDIPs are a key component of the Council's Strategic Planning and Performance Management Framework. They are the principal vehicle for the delivery of the organisational priorities in the Council's Corporate Plan 2018/23, as well as the wellbeing outcomes. The CDIPs are now in their fourth year and a refreshed improvement plan for 2022/23 was approved by this Committee on 16 June 2022.
- 3.2 This performance report focuses on the improvement actions being delivered by services which sit under the umbrella of Environment and Regeneration, i.e. Property Services, Public Protection, Regeneration and Roads and Environmental Shared Services. It aims to provide the Committee with the opportunity to make an appropriate judgement on performance in relation to the progress being made in the delivery of the CDIP during the year. It also includes the most recent performance data for the CDIP key performance indicators.

YEAR 4 IMPROVEMENT PLAN – PROGRESS

- 3.3 This is the second progress report on the Environment and Regeneration element of the ERR CDIP 2022/23 and has been generated directly from the Council's performance management system, Pentana Risk. Pentana records completion due dates for all actions and milestones, then tracks progress using a traffic-light system against these deadlines. Where an action also has sub-actions, Pentana averages the progress of the sub-action to reach an overall completion rate for the high-level 'parent' action.
- 3.4 The following actions / sub-actions have a "complete" status:
- The Net Zero Action Plan 2022/27 was approved at a special meeting of the Environment and Regeneration Committee in November 2022.
 - The Strategic Housing Investment Plan (SHIP) was approved by the Environment and Regeneration Committee on 12 January 2023.
 - The Local Housing Strategy (LHS) consultation has been carried out and the outcomes will be reflected in the LHS.
- 3.5 A small number of actions / sub-actions have an "overdue" status including:
- There has been a slight delay in the development of the Local Housing Strategy which was originally scheduled for the end of January 2023. It is anticipated that the draft Strategy will be available in March 2023.
 - Ocean Terminal is nearing practical completion with final works being progressed. The terminal building is due to open to the public in the spring.

- 3.6 All remaining actions have an 'in progress' status.

4.0 PROPOSALS

- 4.1 The Committee is asked to note the progress made by the Environment and Regeneration Service in delivering its CDIP actions during 2022/23.

5.0 IMPLICATIONS

- 5.1 The table below shows whether risks and implications apply if the recommendation(s) is(are) agreed:

SUBJECT	YES	NO	N/A
Financial			X
Legal/Risk			X
Human Resources			X
Strategic (LOIP/Corporate Plan)	X		
Equalities & Fairer Scotland Duty			X
Children & Young People's Rights & Wellbeing			X
Environmental & Sustainability			X
Data Protection			X

5.2 Finance

One off Costs

Cost Centre	Budget Heading	Budget Years	Proposed Spend this Report	Virement From	Other Comments
N/A					

Annually Recurring Costs/ (Savings)

Cost Centre	Budget Heading	With Effect from	Annual Net Impact	Virement From (If Applicable)	Other Comments
N/A					

5.3 Legal/Risk

There are no legal implications associated with this report.

5.4 Human Resources

There are no Human Resources implications associated with this report.

5.5 Strategic

The CDIPs are a key component of the Council's Strategic Planning and Performance Management Framework and the improvement plans contribute directly to the delivery of the organisational priorities in the Corporate Plan 2018/23 and the Inverclyde Outcomes Improvement Plan 2017/23.

6.0 CONSULTATION





6.1 None.

7.0 BACKGROUND PAPERS



7.1 None

Appendix 1: Environment and Regeneration CDIP Performance Report 2022/23




Property Services Improvement Actions


Action	Description	Status	Due Date	Update
ERR/CDIP007 Former tied houses	All housing to be subject to regulation via the Scottish Housing Regulator transferred to River Clyde Homes or another Registered Social Landlord.		31-Mar-2023	This action is in progress. See below for further update.
Sub-action 7.1 Tenant survey and engagement	A programme of survey and engagement on transfer with tenants undertaken in conjunction with Registered Social Landlord, Scottish Housing Regulator and Tenant Participation Advisory Service by April 2023.		31-Mar-2023	Two properties are in the process of being sold to tenants with one vacant property to be marketed imminently. Title information, plans and all property enquiry information provided to Sanctuary. Proposed terms and conditions of transfer awaited from Sanctuary to allow first tenant notification to be issued ahead of ballot process in conjunction with TPAS.
ERR/CDIP008 Fee Income Target	CMT approval for succession planning monitoring and restructure. Implementation of proposals by March 2023.		31-Mar-2023	An update report was presented to CMT in November 2022. Additional resources were approved as part of Net Zero Action Plan with recruitment ongoing. Trade Union engagement is also ongoing on the Technical Services element. A further update report to the CMT is anticipated February 2023.
ERR/CDIP009 Net Zero	Development of a costed Net Zero Action Plan with report to the Environment and Regeneration Committee in the third quarter 2022.		01-Jan-2023	The Net Zero Action Plan 2022-27 was approved at a special meeting of the Environment & Regeneration Committee in November 2022. Funding allocation will be considered as part of budget setting process and 2023/26 Capital Programme.

Roads and Environmental Shared Service Improvement Actions






Action	Description	Status	Due Date	Update
ERR/CDIP010 Shared Strategic Management Roads & Transportation	Regular engagement between both local authorities to identify and maximise opportunities. Review and present in October 2022.		31-Mar-2023	The Shared Services evaluation is now complete and a report will be presented to the Joint Committee for consideration. Identification of opportunities for shared delivery of projects continues with single leads for both councils identified where appropriate.
ERR/CDIP011 Sustainable Travel	Review the on-going programme in April 2022, with a report to E&R Committee in June 2022. Further review in April 2023.		31-Mar-2023	Funding bids have been submitted to develop and deliver Active Travel projects for 2023/24. A Members Briefing session is scheduled on Active Travel.


Public Protection Improvement Actions




Action	Description	Status	Due Date	Update
ERR/CDIP012 SHIP	Support RSLs in increasing new housing provision in the area via engagement with RSLs and Scottish Government.		31-Mar-2023	The Strategic Housing Investment Plan 2023/28 was approved by the Environment and Regeneration Committee on 12 th January 2023. It includes a range of new build developments via local and national RSL partners as well as the acquisition of a number of properties by RSL's under agreed criteria.
ERR/CDIP013 Local Housing Strategy	Develop a new Local Housing Strategy 2023/28 to provide a vision for housing to 2040.		31-Jan-2023	This action has an overall overdue status. One sub-action is now complete and the other in progress. More information is provided in the updates below.
Sub-action 13.1 Strategy development	Initial discussions and strategy development with a view to presenting new strategy to Committee in January 2023.		31-Jan-2023	Consultants were appointed to assist with preparation of the Local Housing Strategy (LHS and the draft document will be available in March 2023. The House Condition Survey is nearing completion and it is envisaged that any general themes coming from the survey will inform the LHS.

Action	Description	Status	Due Date	Update
Sub-action 13.2 Strategy Consultation	Consultation on Strategy to October 2022.		31-Oct-2022	This is now complete and the outcomes will be reflected in the Local Housing Strategy.







Regeneration Improvement Actions

Action	Description	Status	Due Date	Update
ERR/CDIP014 City Deal	Deliver the business cases for all City Deal projects.		31-Mar-2023	This action is in progress, although there has been a delay in relation to the Ocean Terminal element. See below for further updates.
Sub-action 14.1 Ocean Terminal	Completion of Ocean Terminal by September 2022.		01-Oct-2022	Ocean Terminal is nearing practical completion with final works being progressed. The terminal building is due to open to the public in the spring.
Sub-action 14.2 Inchgreen	Inchgreen final business case approved February 2022 with works commenced in quarter 2 2022.		31-Mar-2023	Inchgreen is progressing on site, with dredging works being commenced after achievement of relevant licenses. Discussions are taking place to attract potential businesses to occupy the site.
Sub-action 14.3 Inverkip	Inverkip Final Business Case approved Q1 2023		31-Mar-2023	The project team is engaged with a contractor through the scape framework and they are working on detailed designs and costs. The project team are also working with the consultant to progress towards OBC and FBC submission in the spring.
ERR/CDIP015 Town Centre	Work with the business community to encourage a return to the town centres by the general public over the next 2 years (2022/24)		31-Mar-2023	The Regeneration Service continues to support town centres through business development support and grants, property assistance grants and support to the Town Centre Regeneration Forums. The Town Centre Regeneration Forums have been allocated £40k each of the Place Based Investment Fund and the team are working with the groups to commit funds. The Council has also achieved Levelling Up funding for Greenock town centre which will see the heart of the town centre transformed.



Action	Description	Status	Due Date	Update
ERR/CDIP016 Jobs Recovery Plan	Work with clients, the community and employers to retain and develop posts whilst deploying the Council's employability interventions over 24 months to return employment statistics to be equal to, or better than, pre-pandemic level.		31-Mar-2023	The Job Recovery Plan continues to fund or part-fund a large number of posts across the Council, the third sector and supporting local businesses with wage subsidies. Current data shows the employment rate is now higher (75.1%) than the same period pre-pandemic (71.5%) however there are still deep-seated challenges to be addressed such as economic inactivity, under employment and in work poverty.

ICON	
	Completed
	Overdue
	In Progress

ENVIRONMENT AND REGENERATION KEY PERFORMANCE INDICATORS 2022/23

Performance Indicator	Q4 2021/22	Q1 2022/23	Q2 2022/23	Q3 2022/23	Target	Q3 Status
	Value	Value	Value	Value		
% of building warrants assessed within 20 working day	93.7%	96.74%	93.55%	95.65%	95%	
% of household applications decided in under 2 months	48.72%	78.05%	35.14%	18.18%	95%	
% of all planning applications decided in under 2 months	60.29%	62.67%	31.75%	26.56%	90%	
Street lighting repairs within 7 days	98.33%	84.85%	73.91%	80.51%	92%	
Category 1 pothole repairs	100%	100%	100%	100%	90%	
Category 2 pothole repairs	92.86%	80%	90%	62.5%	80%	

PI Status

	Alert, below target
	OK, target met or exceeded